

EX0-007^{Q&As}

Portfolio, Programme and Project Offices? Foundation

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QUESTION 1

What benefit is provided by the capacity planning for resource management technique?

- A. Removes barriers to project delivery caused by lack of resource capacity
- B. Provides the relative priority against which to allocate resources to projects
- C. Allows individual resources to identify what development they require
- D. Connects individuals to allow information to flow between resources

Correct Answer: A

QUESTION 2

Which is a delivery support function offered within aP3O?

- A. Reporting on progress through management dashboards
- B. Provision of independent assurance of programmes
- C. Provision of project support resources to projects
- D. Alignment of change initiatives to strategy

Correct Answer: C

QUESTION 3

Which is a common barrier to be overcome when agreeing a mandate for aP3O?

- A. Carrying out P3M3 assessments
- B. Agreeing the measures to be used to prioritize the portfolio
- C. Agreeing the funding model for aP3O
- D. Documenting processes via business process swimlanes

Correct Answer: C

QUESTION 4

Which is NOT part of running an office through to delivery within the implementation lifecycle of a Project Office?

- A. Establish the temporary Project Office staffing levels
- B. Implement the Project Office functions defined within the project initiation document

- C. Review project management processes so that they continue to be appropriate
- D. Review use of project resources so that they continue to be appropriate

Correct Answer: A

QUESTION 5

What resource commitments should be taken into account as part of portfolio management?

- A. Programme only
- B. Programme and project only
- C. Programme and business as usual only
- D. Programme, project and business as usual

Correct Answer: D

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