



EX0-005^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which is a way of sustaining progress in the implementation of portfolio management?

- A. Introduce completely new processes rather than build on existing organizational processes
- B. Adopt an incremental rather than a big bang approach
- C. Align reward and recognition processes to departmental or functional performance
- D. Use the most sophisticated software solution available

Correct Answer: C

QUESTION 2

Which is a main element in the organizational governance practice?

- A. Using stage gates to ensure initiatives are reviewed consistently based on strategic contribution and risk
- B. Regular review of risks across the portfolio
- C. Applying staged release of funding linked to stage gates
- D. Clearly describing arrangements for benefits tracking and reporting

Correct Answer: A

QUESTION 3

Which of the following is NOT a main element of the benefits management practice?

- A. Clear arrangements for benefits tracking
- B. A portfolio-level Benefits Realization Plan
- C. Inclusion of re-appraisal of benefits in portfolio-level reviews
- D. Demonstrable senior management commitment

Correct Answer: C

QUESTION 4

Which is a way that portfolio management can help staff in business as usual understand the contribution that change initiatives will make to operational performance?

- A. By explaining when the impacts of change initiatives will be observed and how they will be measured



- B. By explaining which projects will deliver the change and how they are being monitored
- C. By explaining which programme will deliver the change and how it is being monitored
- D. By explaining who is responsible for realizing benefits and how their performance will be assessed

Correct Answer: C

QUESTION 5

The purpose of the [?] is to collate key information that will provide clarity to senior management on the collection of change initiatives that will deliver the greatest contribution to the strategic objectives?

- A. strategy alignment principle
- B. benefits management practice
- C. portfolio delivery cycle
- D. portfolio definition cycle

Correct Answer: B

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