



# EX0-005<sup>Q&As</sup>

Management of Portfolio® Foundation

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### QUESTION 1

Which questions are addressed by portfolio management as part of strategic planning?

1.

Are the programmes and projects in the portfolio necessary?

2.

Is the portfolio together with business as usual activities sufficient to achieve the strategic objectives?

3.

Where in business as usual will the objectives be achieved?

4.

Is the portfolio affordable?

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: B

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### QUESTION 2

Which describes the full scope of portfolio management?

A. Deciding where to invest - 'doing the right things'

B. Ensuring successful initiative delivery - doing things right'

C. 'Doing the right things' and 'doing things right' at a collective level

D. 'Doing the right things' and 'doing things right' at an individual initiative level

Correct Answer: C

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### QUESTION 3

Which is a portfolio definition practice?

A. Strategy alignment

B. Multi-criteria analysis



- C. Categorize
- D. Benefits management

Correct Answer: C

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#### QUESTION 4

Which illustrates a \"key to success\" for the balance practice?

- A. Use algorithms and investment rules to guide decision making
- B. Use financial investment criteria, such as NPV
- C. Clearly defining the scope of the portfolio and what constitutes a project
- D. Use categorization to assess alignment to strategic objectives

Correct Answer: A

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#### QUESTION 5

Which is a \"key to success\" of the stakeholder engagement practice?

- A. Use of contemporary communications
- B. Evidence-based forecasting
- C. Clarity about governance structures and roles
- D. Involve risk experts

Correct Answer: A

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