



EX0-005^{Q&As}

Management of Portfolio® Foundation

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QUESTION 1

Which is a \"key to success\" for the plan practice?

- A. The Portfolio Progress Group / Change Delivery Committee lead the creation of the Portfolio Strategy
- B. The resulting documentation provides a clear line of sight
- C. The Portfolio Strategy provides the baseline information against which progress can be monitored
- D. The content of the Portfolio Strategy is best communicated by means of tables and graphs

Correct Answer: B

QUESTION 2

What is the definition of portfolio management?

- A. Carrying out the co-ordinated organization, direction and implementation of a dossier of projects and transformation activities to achieve outcomes and realize benefits of strategic importance to the business
- B. A co-ordinated collection of strategic processes and decisions that together enable the most effective balance of organizational change and business as usual
- C. Successfully implementing planned change initiatives whilst ensuring the portfolio adapts to changes in strategic objectives, project and programme delivery, and lessons learned
- D. An approach, or line to take, designed to achieve a long-term aim

Correct Answer: B

QUESTION 3

Which is one of the six primary functions that portfolio management needs to coordinate with to achieve strategic objectives?

- A. Real estate and Property services
- B. Budgeting and resource allocation
- C. Resource management
- D. Communications

Correct Answer: C

QUESTION 4

Which is NOT a \"key to success\" of an energized change culture?



- A. A learning organization in which lessons learned are captured, disseminated and acted upon
- B. Collaborative working including adapting the reward and recognition systems to reflect and encourage desired corporate behaviours
- C. A Portfolio Office that is appropriately skilled with an agreed mandate
- D. Role descriptions clearly link personal objectives with strategic objectives

Correct Answer: C

QUESTION 5

Which is a responsibility of the Portfolio Direction Group / Investment Committee?

- A. Ensure the portfolio is properly balanced
- B. Champion the implementation of portfolio management across the organization
- C. Develop the organization's Portfolio Benefits Management Framework
- D. Ensure business case data is prepared on a consistent basis across the organization

Correct Answer: A

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