

CTAL-TM_SYLL2012^{Q&As}

ISTQB Certified Tester Advanced Level - Test Manager [Syllabus 2012]

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QUESTION 1

Which of the following statements describing the consequences of specifying test conditions at a detailed level is NOT true?

- A. In an environment where the test basis is continuously changing, it is recommended to specify test conditions at a detailed level in order to achieve a better maintainability
- B. The specification of test conditions at a detailed level can be effective when no formal requirements or other development work products are available
- C. The specification of test conditions at a detailed level can require the implementation of an adequate level of formality across the team
- D. For system testing, the specification of test conditions at a detailed level, carried out early in the project as soon as the test basis is established, can contribute to defect prevention

Correct Answer: A

QUESTION 2

An agile development team decides to hire a tester who has always worked

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in independent test teams, reporting the problems found in a defect tracking system

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in safety-critical projects, with a stronger focus on the quality of the product than on time and budget. This agile team is focused on short-term goals to get the product released on time and within budget. Which of the following answers would you expect to be most likely true in this scenario?

A.

Agile teams like the presence of a tester in their teams and the tester will be able to adapt to the new context without any issue

B.

The developers will immediately follow the guidelines described by the tester

C.

The tester can continue to report the problems found in a defect tracking system and be more focused on the quality than on time and budget constraints

D.

The tester's mission could be to verify adherence to requirements, instead of reporting formally the problems in a defect tracking system

Correct Answer: D

QUESTION 3

After a selection process you have selected a test management tool that is going to be introduced in your organization and used by your test team in a pilot project.

You have already identified the member of your test team who will be the administrator of the tool, since he/she has a significant experience with the administration of test management tools and so he/she is able to make effective and efficient

up-front decisions about "how" the tool will be used. You have also developed a training plan for the other members of your test team.

In collaboration with the administrator of the tool you have also devised standard ways of managing, storing and maintaining the tool and its assets including backup/restore procedures.

You have also analyzed standard formats supported by the tool (CSV, XLS, XML, etc.) to export, import and archive all the information managed by the tool itself (requirements, test case specifications, test plans etc.) for compliance with the

most important test management tools, in order to minimize the impacts of migrating this information to a new tool that could replace the existing one in the future.

Which of the following phases in the lifecycle of the new tool has NOT been adequately considered in this description?

- A. Acquisition
- B. Support and maintenance
- C. Evolution
- D. Retirement

Correct Answer: C

QUESTION 4

Which of the following would you expect to be most likely an example of a motivating factor for testers?

- A. The resources allocated for the testing activities are not sufficient and don't allow the testers to contribute to the quality of the product
- B. The testers' contribution to the quality of the software products developed from an organization is recognized with increased responsibilities
- C. The same regression tests are executed manually by the same testers, for every product release, without any progression in content
- D. The testers are asked to perform, in parallel with their testing tasks, other tasks unrelated to their testing responsibilities

Correct Answer: B

QUESTION 5

You are the Test Manager of a new project that will have three formal levels of testing: unit, integration and system testing. The testing strategy you decide to adopt a blend of risk-based testing and reactive testing strategies. Which of the following answers describes the most consistent example of implementation of this test strategy during the execution of the system tests?

- A. Your test team executes exploratory tests following a session-based test management approach throughout the system test phase
- B. Your test team executes system tests under the guidance of a sample of users throughout the system test phase
- C. Your test team executes scripted tests designed and implemented before the execution of the system test phase, to cover the identified product risks. It also performs exploratory testing sessions throughout the system test phase
- D. Your test team autonomously performs some exploratory testing sessions and, at the very end of the system testing phase, it also executes more system tests under the guidance of a sample of users

Correct Answer: C

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