

CIMAPRO19-P02-1^{Q&As}

P2 - Advanced Management Accounting

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QUESTION 1

Under the absorption costing system, which simply allocates our entire amount of production overheads based on machine hours, we have found that out of our 4 products, 2 are profitable, 1 breaks even and 1 is making a loss.

Model D the most recent addition to the range is making a large loss after the price of a major component rose dramatically. Model A is only just breaking now too as costs have risen. The only two products making profit are Models B and C.

These two require the least amount of machine hours so this makes sense. However, the management have a few reservations. They cannot understand how B is so profitable. It requires several more stages of production than the other

models and a whole day longer to be customised by an expert.

Select the correct answer from the list below that can help to explain this situation.

- A. ABC would show that only a small amount of our overheads are based on machine hours.
- B. ABC could have shown that some products are selling poorly and should be discontinued.
- C. ABC would show that if overheads are shared equally that model B would be less profitable.

Correct Answer: A

QUESTION 2

An organization wishes to make its investment decisions on the basis of more than simply a financial appraisal. Which of the following will assist it to take into account both qualitative and quantitative factors?

- A. Cost Benefit Analysis
- B. Profitability Index
- C. Discounted Payback
- D. Modified Internal Rate of Return

Correct Answer: A

QUESTION 3

A company is investing \$200,000 in a project which will generate a cash flow of \$60,000 each year for five years starting immediately. The company's cost of capital is 7%. The net present value of the investment to the nearest \$100 is:

- A. \$63200

Correct Answer: A

QUESTION 4

An organization's transfer pricing system involves:

The transferring division receiving \$20 per unit; an amount equal to its variable costs.

The receiving division paying an additional \$30,000 every month to the transferring division.

Which transfer pricing system is the organization using?

- A. Dual transfer prices
- B. Two part tariff
- C. Cost-plus
- D. Variable cost plus opportunity cost

Correct Answer: B

QUESTION 5

A company has three divisions, each of which is an investment centre. The divisional managers' performance is assessed using return on investment (ROI). A higher ROI will result in a higher bonus for the divisional manager.

The company's cost of capital is 15%.

For the forthcoming year each divisional manager has one investment opportunity available as follows:

	Division 1	Division 2	Division 3
ROI of investment opportunity	20.0%	13.0%	16.0%
Expected ROI excluding investment opportunity	25.0%	9.0%	11.0%

The manager(s) of which division(s) will proceed with their respective investment opportunity?

- A. Division 1 and Division 3
- B. Division 2 and Division 3

C. Division 3 only

D. Division 1 only

Correct Answer: B

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