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Advanced Test Manager

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QUESTION 1

Assume you are managing the system testing execution phase of a project.

The system test execution period for that project is scheduled for eighteen weeks and the release date is scheduled at the end of system testing.

During the sixth week of system test execution, at the staff meeting, the project manager informs you that the project deadlines are changed and the release date that is only three weeks ahead.

This new release will not allow the completion of the system tests. Suppose also that you have followed a risk-driven test approach for this project.

Which of the following statements represents the worst way to lead your test team in the next three weeks?

K2 1 credit

- A. Neglect your management activities and work side-by-side with your test team executing tests
- B. Considering the executed tests, you should reduce the test coverage back on the risk analysis and adjust downward the priority of the associated risk items
- C. Convince all the people of your test team that each of them is an important and needed member, and that their contribution is fundamental to the success of the team
- D. Favor and encourage a proactive attitude where people ask for new tasks as soon as they finish their current tasks

Correct Answer: A

QUESTION 2

You are the Test Manager for a project to develop a client-server application that allows wine vendors to order custom-assorted packages of wines of several winemakers to sell special packages in their wine shops.

You decide to apply a blended risk-based and reactive testing strategy. Below the exit criteria for the system testing.

EXCR1- Each "critical" quality risk item must be covered by at least one test condition

EXCR2- Each "critical" requirement must be covered by at least one test condition

The following are the "critical" requirements of the application:

REQ-SEL-1. The application shall allow the user to order only one package at a time

REQ-SEL-2. The application shall allow the user to select between four different packages (2-bottles, 6bottles,

12-bottles, 15-bottles)

REQ-SEL-3. The application shall allow the user to order a package containing at least 1 bottle and no more bottles than the package size. No error messages shall be displayed if the user selects a valid number of bottles (at least 1 bottle and no more than the package size)

REQ-SEL-4. The application shall display an error message "Invalid number of bottles" if an invalid number of bottles is selected by the user (zero bottles or a number higher than the package size)

REQ-PAY-1. The application shall allow the user to pay with the three accepted credit cards (Visa, MasterCard, American Express)

REQ-PAY-2. The application shall display an error message "Invalid credit card" if invalid credit card data are given by the user

QUESTION NO: 11

The following is the unique "critical" quality risk item that has been identified:

CR-RSK-1. The GUI of the application might accept non-integer values for the input field designed to get the number of bottles from the user Test analysis for system testing has just begun and the following test conditions have been identified.

TC-SEL-2. Test the selection of the package sizes TC-SEL-4. Test wrong numbers of bottles for an order TC-CR-RSK-1. Test the accepted values from the input field designed to get the number of bottles from the user

Assume that you have used traceability to determine the logical test cases that cover all the requirements and the single risk item identified in that scenario. Which of the following is a positive logical test that is complete and correct, and covers the REQ-SEL-4

requirement? K3 2 credits

- A. Select a 6-bottles package, then try to insert 5 bottles; verify that no error messages are displayed
- B. Select a 6-bottles package, then try to insert 7 bottles; verify that no error messages are displayed
- C. Select a 6-bottles package, then try to insert 7 bottles; verify that the "Invalid number of bottles" message is displayed
- D. Select a 6-bottles package, then try to insert 7 bottles

Correct Answer: C

QUESTION 3

In the test strategy document your organization declares:

-
To adopt a V-model development lifecycle, with three formal levels of testing: unit, integration and system testing

-
To use a blended risk-based and regression-averse testing strategy for each level of testing The following is an excerpt of the "approach" section for the system test plan document of a new project:

"Testing will only use manual tests. Due to the short period of time for test execution, the following activities will be performed in parallel with test execution: Test planning, test analysis and test design.

Basic metrics will be taken for test effort (i.e. person-hours), test cases executed (passed/failed), and incidents (no more metrics, such as code coverage, will be collected)."

In the system test plan, no deviations from the test strategy are described.

Based only on the given information, which of the following statements is true?

K4 3 credits

- A. The approach described in the system test plan document is consistent with the test strategy
- B. The approach described in the system test plan document is consistent with the risk-based testing strategy, but it is inconsistent with the regression testing strategy
- C. The approach described in the system test plan document is consistent with the regression testing strategy, but it is inconsistent with the risk-based testing strategy
- D. The approach described in the system test plan document is inconsistent with both the risk-based and regression testing strategies

Correct Answer: D

QUESTION 4

Which of the following factors could negatively influence a review? K2 1 credit

- A. Include people with the adequate level of knowledge, both technical and procedural
- B. Include people who are detail-oriented and scrupulous at finding issues
- C. Include as many people as possible in order to have more viewpoints about possible problems on the item under review
- D. Include people able to contribute to a clear, thoughtful, constructive and objective discussion

Correct Answer: C

QUESTION 5

Which of the following would you expect to be most likely an example of a demotivating factor for testers? K2 1 credit

- A. The management asks the testers to be kept informed about the intensity, quality and results of testing
- B. The testers\' recommendations to improve the system or its testability are adopted by the development team
- C. The same regressions tests are manually executed by the same testers, for every product release, without regression test tools
- D. The testers are assessed on whether and how often they detect important and critical failures
- E. Test quality is measured by counting the number of customer/user reported problems.

Correct Answer: CE

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