74-344^{Q&As}

Managing Programs and Projects with Project Server 2013

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QUESTION 1

You are a program manager in the Project Management Office (PMO) of an organization that is implementing Project Server 2013. You plan to include five of your organization\\\'s departments in the first rollout of Project Server 2013. You need

to develop a project creation process that meets the following requirements:

Each department must have its own Project Site template. Each department must have its own Project Schedule template. The project creation process needs to be developed in the least amount of time.

What should you do?

A. Create five projects, one for each department. Send the project file via email to the respective department leader. Instruct them to use the project file as a template every time they need to create a new project.

B. Create five Microsoft SharePoint sites and five projects, one for each department. Publish the projects into the respective SharePoint site. Instruct the department leads to create a copy of their SharePoint site and to use the project file as a template each time they need to create a new project.

C. For each department, create one enterprise project template (EPT), one Project Site template, and one project template. Associate the Project Site template and the project template with the EPT.

D. Create a single Microsoft SharePoint site and one project for each department, and then publish the projects into the SharePoint site. Instruct the department leads to create a new sub-site from the SharePoint site and to use the appropriate project file as the template each time they need to create a new project.

Correct Answer: C

QUESTION 2

An organization is performing a Portfolio Analysis with Project Server 2013 to determine the projects that will be executed the next year. The company has the following base staff: one application developer, one business analyst, one project

administrator, and one trainer. The Resource Analysis is shown the following exhibit.

(Click the Exhibit button.)

Resource Availability

Name ↑	January,	February	March, 2	April, 20	May, 20:	June, 20	July, 201	August,	Septemt	October,	Novemb	Decemb
▲ Roles	3	3	3	0	0	0	1	1	1.09	3	3	3
Application Developer	1	1	1	0	0	0	0	0	0.05	1	1	1
Business Analyst	1	1	1	0	0	0	0.5	0.5	0.52	1	1	1
Project Administrator	1	1	1	0	0	0	0.5	0.5	0.52	1	1	1

Project Requirements

Name	Priority ↓	Force in/ou	Original Sta	New Start	Requirement	Deficit	January	February	March, 2	April, 20	May, 20:	June, 20	July, 201	August,	Septemt	October,	Novemb	Decer
▲ Selected	76.29%						0	0	0	3	3	3	2	2	1.91	0	0	0
▲ CRM Deployment Project	52.58%	Auto	April, 2014	April, 2014	9		0	0	0	3	3	3	0	0	0	0	0	0
Application Developer	52.58%	Auto	April, 2014	April, 2014	3		0	0	0	1	1	1	0	0	0	0	0	0
Business Analyst	52.58%	Auto	April, 2014	April, 2014	3		0	0	0	1	1	1	0	0	0	0	0	0
Project Administrator	52.58%	Auto	April, 2014	April, 2014	3		0	0	0	1	1	1	0	0	0	0	0	0
▲ EPM Worldwide Training	23.71%	Auto	July, 2014	July, 2014	5.91		0	0	0	0	0	0	2	2	1.91	0	0	0
Application Developer	23.71%	Auto	July, 2014	July, 2014	2.95		0	0	0	0	0	0	1	1	0.95	0	0	0
Business Analyst	23.71%	Auto	July, 2014	July, 2014	1.48		0	0	0	0	0	0	0.5	0.5	0.48	0	0	0
Project Administrator	23.71%	Auto	July, 2014	July, 2014	1.48		0	0	0	0	0	0	0.5	0.5	0.48	0		
Not selected	23.71%						0	0	0	1	1	1	0	0	0	0		
▲ EPM Deployment Project	23.71%	Auto	April, 2014	April, 2014	3	-3	0	0	0	1	1	1	0	0	0	0		
Business Analyst	23.71%	Auto	April, 2014	April, 2014	1.5	-1.5	0	0	0	0.5	0.5	0.5	0	0	0	0		
Project Administrator	23.71%	Auto	April, 2014	April, 2014	1.5	-1.5	0	0	0	0.5	0.5	0.5	0	0	0	0		

You need to include all projects and resolve the overallocations in the most cost- effective way. What should you do?

A. Hire an additional business analyst.

B. Revise the primary cost constraint.

C. Enter new start dates.

D. Use the Force In/Out feature.

Correct Answer: C

QUESTION 3

You are a project manager for an organization that uses Project Server 2013. You are evaluating resource information in the Resource Center. The following information is presented to you on the Resource Availability page:

Team Member	Week 1
Availability	-8h
Capacity	40h

You need to determine if a team member has available capacity to assist on another project or if this team member is overallocated. What should you do?

A. The team member has 32 hours available for enterprise projects and should be assigned to the other project.

B. The team member has 8 hours available for enterprise projects and should be assigned to the other project.

C. The team member is overallocated by 32 hours on enterprise projects and is not available to assist on the other project. You should perform resource leveling.

D. The team member is overallocated by 8 hours on enterprise projects and is not available to assist on the other project. You should perform resource leveling.

Correct Answer: D

QUESTION 4

You are managing two projects named Proj1 and Proj2. Proj1 has a milestone named Milestone!. Proj2 has a milestone named Milestone2. You need to create a relationship between both projects that meets the following requirements:

Milestone2 depends on Milestone1.

The relationship provides visibility without affecting Milestone2\\'s schedule.

What should you do?

A. Open Project Professional 2013 and create a master project with Proj1 and Proj2 as subprojects. Make Milestone2 a predecessor of Milestone1. Save and publish the master project.

B. Open Project Professional 2013 and create a master project with Proj1 and Proj2 as subprojects. Make Milestone1 predecessor of Milestone2. Save and publish the master project.

C. Open Proj1 in Project Professional 2013 and create a deliverable for Milestone1. Save and publish Proj1. Open Proj2 in Project Professional 2013, add a new dependency for the deliverable on Proj1, and link the dependency to Milestone2. Save and publish Proj2.

D. Open Proj2 in Project Professional 2013 and create a deliverable for Milestone2. Save and publish Proj2. Open Proj1 in Project Professional 2013, add a new dependency for the deliverable on Proj2, and link the dependency to Milestone1. Save and publish Proj1.

Correct Answer: C

QUESTION 5

You are a project manager who uses Project Online. Your project is scheduled to run for at least 18 months. You create a schedule for the first six months, including estimated resource demand, using Project Professional 2013. For planning purposes, you need to reserve proposed demand for the final 12 months. What should you do?

A. Create new tasks in the project to represent the unplanned portion of the project. Assign resources to these tasks and set their booking type to committed.

B. Create a resource plan and enter the resource requirements for the final 12 months.

C. Create a resource plan and set the Resource Utilization to calculate from the project until a date six months from now.

D. Create new tasks in the project to represent the unplanned portion of the project.

Assign resources to these tasks and set their booking type to proposed.

Correct Answer: C

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