



70-498^{Q&As}

Delivering Continuous Value with Visual Studio Application Lifecycle Management

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QUESTION 1

As the manager of a mission-critical application development project, you oversee the technical delivery of a software application.

The project has not met any of its milestones, and there are early signs that what requested. Each iteration is taking approximately three weeks longer to finish than available is being produced is not what the stakeholders have was scheduled. No more resources will be made available.

You need to reduce the cycle time without impacting commitments.

Which two actions should you perform? (Each correct answer presents a complete solution. Choose two.)

- A. Reduce (or remove) cycle requirements for quality assurance (QA) and user acceptance testing (UAT). Reorganize the project team to have all hands working on development tasks until the backlog has been caught up to schedule.
- B. Analyze the complexity of the work in progress (WIP) and determine if there is any way to simplify the tasks.
- C. Work with your technical leads to remove any features from the end product that, on paper, make up the difference in project delays. Then inform the stakeholders what you will patch in later.
- D. Create a technical oversight committee that will meet and review all project work and identify areas for improvement for the next cycle.
- E. Identify and remove wait times in the development cycle.

Correct Answer: BE

QUESTION 2

Historically your IT group has done a poor job of reporting issues and successes to key decision makers in a timely manner, due to incomplete or inconsistent application lifecycle management (ALM) practices.

You are implementing Scrum as the process framework for new projects. The scrum master will publish daily progress reports to the product owner and key stakeholders.

You need to view daily progress and identify if bottlenecks are occurring in the development process.

Which report should you use?

- A. Bug Trends
- B. Sprint Burndown
- C. Cumulative Flow
- D. Release Burndown

Correct Answer: C



Kanban teams prefer to use a Cumulative Flow Diagram to visualize work across the entire backlog. Visualizing the backlog in this manner can help to identify bottlenecks in the process. Scrum Teams can also use a Cumulative Flow Diagram. Professional Scrum Development with Microsoft Visual Studio 2012 p.6

QUESTION 3

You are the product owner for a new application. You have the list of product backlog items (PBIs) with assigned business values for the first release of the application. You will be working with an established scrum master and development team. You know the team's capacity and the planned sprint duration. You need to plan the release schedule based on your existing backlog.

- A. Ask the development team to decompose the PBIs into individual tasks and estimate hours.
- B. Ask the development team to provide high level estimates to complete each PBI.
- C. Assign the PBIs to different sprints to define the release.
- D. Use the TFS 2012 task board features.
- E. Schedule the release using the Iteration Planning workbook.
- F. Order the product backlog by business value.

Correct Answer: BCE

Not clear because according to Planning a release they say:

some level of release planning. As far as Scrum is concerned, keeping the Product Backlog healthy and estimated is the best input for accurate release planning. Professional Scrum Development with Microsoft Visual Studio 2012 p.160

QUESTION 4

Your team uses Microsoft Visual Studio Team Foundation Server (TFS) as their application lifecycle management solution.

The team is developing a mission-critical internal web application. The data service and user interface are on different servers. The web application includes a Windows client. The internal IT group uses packaged software to distribute

software to internal clients. File shares are used for staging. The file shares are titled `\\deploy\staging\myapp`, and they contain the install packages.

The team needs to deploy updates on a quarterly basis. The team also needs to keep copies of the deployed software in the team's environment and to use TFS Release Management.

You need to create a process that deploys the Windows client to the staging area.

What should you do?

- A. Create a custom action to deploy your msi file, and use one-click deployment.
- B. Create a Release Template, and add the step Copy file or Folder in the Staging tab. Set the Destination to `\\deploy\staging\myapp`.



- C. Create a Release Template, and add the Windows OS task of moving a file. Set the staging area as the place to move the msi file.
- D. Create a custom action that connects to the internal third-party deployment api, and add it to the Release Template.

Correct Answer: B

QUESTION 5

You are developing an application that has several automated builds that build, perform code analysis, and unit test portions of your code. Your team also performs peer review for code changes in an informal manner. You need to meet the following requirements:

Provide documentation on quality checks and reviews for any changes to the code base.

Ensure code quality.

Maintain your team's efficiency. What should you do?

- A.
Institute gated check-ins to the build process.
- B.
Deny developers check-in permissions. Allow them to shelve changes and have a senior team member check in the shelve-set after review.
- C.
Utilize the Code Review work items and workflow before check-ins.
- D.
Perform a weekly code review on subset of recent check-ins.

Correct Answer: C

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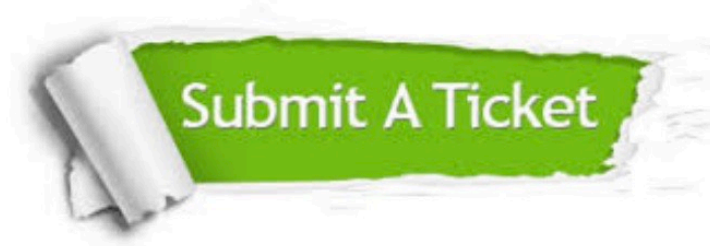
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