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QUESTION 1

You are the lead developer and architect of a development team that develops line of business (LOB) applications.

You need to define an architectural design process for the LOB applications.

Which three architectural goals and principles should you adopt? (Each correct answer presents a complete solution. Choose three.)

A. Build to change, instead of building to last.

B. Model to analyze and reduce risk.

C. Consider the team velocity.

D. Use models and visualizations as a communication and collaboration tool.

E. Baseline the architecture to ensure consistency and minimize deviation.

Correct Answer: ABD

Consider the following key principles when designing your architecture:

Build to change instead of building to last. Consider how the application may need to change over time to address new requirements and challenges, and build in the flexibility to support this. Model to analyze and reduce risk. Use design tools, modeling systems such as Unified Modeling Language (UML), and visualizations where appropriate to help you capture requirements and architectural and design decisions, and to analyze their impact. However, do not formalize the model to the extent that it suppresses the capability to iterate and adapt the design easily. Use models and visualizations as a communication and collaboration tool. Efficient communication of the design, the decisions you make, and ongoing changes to the design, is critical to good architecture. Use models, views, and other visualizations of the architecture to communicate and share your design efficiently with all the stakeholders, and to enable rapid communication of changes to the design. Identify key engineering decisions. Use the information in this guide to understand the key engineering decisions and the areas where mistakes are most often made. Invest in getting these key decisions right the first time so that the design is more flexible and less likely to be broken by changes. http://msdn.microsoft.com/en- us/library/ee658098.aspx

QUESTION 2

You are the product owner for a new application. You have the list of product backlog items (PBIs) with assigned business values for the first release of the application. You will be working with an established scrum master and development team. You know the team\\'s capacity and the planned sprint duration. You need to plan the release schedule based on your existing backlog.

A. Ask the development team to decompose the PBIs into individual tasks and estimate hours.

B. Ask the development team to provide high level estimates to complete each PBI.

C. Assign the PBIs to different sprints to define the release.

D. Use the TFS 2012 task board features.

E. Schedule the release using the Iteration Planning workbook.

F. Order the product backlog by business value.

Correct Answer: BCE

Not clear because according to Planning a release they say:

some level of release planning. As far as Scrum is concerned, keeping the Product Backlog healthy and estimated is the best input for accurate release planning. Professional Scrum Development with Microsoft Visual Studio 2012 p.160

QUESTION 3

You develop a solution that is managed in Microsoft Visual Studio Team Foundation Server (TFS) source control using three branches according the following table.

Branch Name	Purpose
DEV	Development
MAIN	Integration
LIVE	Production

The branch hierarchy is shown in the exhibit. (Click the Exhibit button.)

A new project requires you to divide your team into two separate, and largely independent, teams named Feature Team 1 and Feature Team 2. Each team works on different features.

You need to recommend an effective long-term strategy that:

Allows parallel development,

Allows independent feature releases,

Minimizes conflicts,

Supports integration, and

Allows bug fixes to production code.

What should you do?

A. Instruct both feature teams work off the DEV branch. The teams should only check in when they are ready to integrate.

B. Create two new folders named FB1 and FB2 at the same level as the other branches. Instruct Feature Team 1 to check in to FB1 and Feature Team 2 to check in to FB2. When the teams are ready to integrate, perform baseless

merges from FBI to DEV and FB2 to DEV.

C. Instruct Feature Team 1 to check in to the DEV branch and Feature Team 2 to check in to the MAIN branch. When the teams are ready to integration, the DEV branch will be merged into the MAIN branch.

D. Create two branches off DEV named FB1 and FB2. Instruct Feature Team 1 to check-in to FB1 and Feature Team 2 to check-in to FB2. When a team is ready to integrate, FB1 or FB2 will be merged with DEV.

Correct Answer: D

QUESTION 4

Your development team uses the Microsoft Solution Framework (MSF) for Agile Software Development 6.0 process template.

You need to determine the process to obtain the most accurate estimates for each user story in your product backlog.

What should you do?

A. Have the development team estimate and use the longest estimates.

B. Ask the product owner to provide the estimates.

C. Ask the scrum master to provide estimates.

D. Have the development team estimate until team members reach consensus.

Correct Answer: D

QUESTION 5

Your company is developing a new version of an existing application. The current list of feature requests is made up mostly of three years\\' worth of bug reports and help desk support call data.

The company has no formal process for requesting input from its customer base.

You need to be able to prioritize the information and develop an accurate, useful list of feature requests.

What are three possible ways to accomplish this goal? (Each correct answer presents a complete solution. Choose three.)

A.

Use focused customer interviews to review the bug reports and help desk data.

Create the requirements documents from the resulting information.

B.

Create a single requirements document that includes all the bug reports and help desk call items.

Put this document on the backlog of the project.

C.

Working from the bug reports and help desk data, create an Excel workbook project matrix that ranks items based on complexity and priority.

Determine the project requirements for the next iteration that includes the top ranking items on the matrix.

D.

Use storyboarding diagrams and work with the stakeholders to filter, map, and expand on the bug reports and help desk call data.

Review the diagrams with the stakeholders and create requirements documents based on that review.

E.

Hold a series of joint application design (JAD) sessions with representation from support, development, help desk, and customers. Filter out the bad items from the bug reports and help desk data.

Create formal requirements documents based on the results of these sessions.

Correct Answer: BCE

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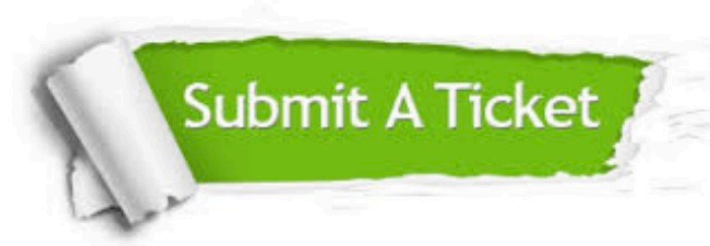Multi-Platform capabilities - Windows, Mac, Android, iPhone, iPod, iPad, Kindle

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