1Z0-466^{Q&As}

Project Lifecycle Management Essentials

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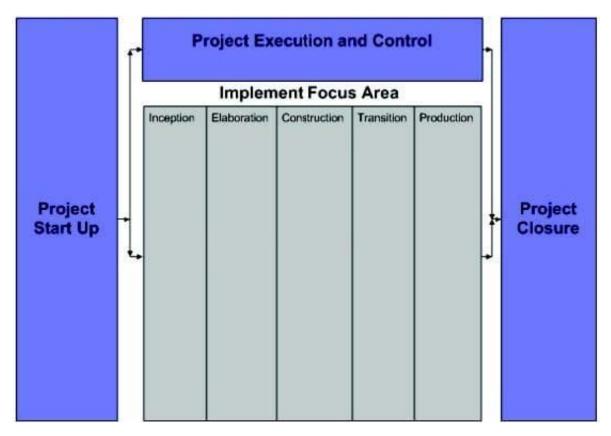
QUESTION 1

Select two objectives of the OUM Manage Project Execution and Control phase.

- A. Manage the project resources to deliver on time and in budget.
- B. Gain project acceptance.
- C. Release staff.
- D. Execute against the Project Management Plan.

Correct Answer: AD

Integration of the Manage focus area phases with the Implement focus area phases is illustrated below: Note: The Manage focus area has three phases: *Project Start Up Phase *Project Execution and Control Phase *Project Closure Phase



Reference:OracleUnified Method (OUM)Oracle\\'s Full Lifecycle Method for Deploying Oracle- Based Business Solutions

QUESTION 2

Identify the three functions that OUM Manage performs.

A. provides training on project management basics

- B. Facilitates, supports, and standardizes the program or project management process.
- C. Documents standard operating procedures
- D. Provides a standard framework and reference guide
- E. Supports both projects and programs
- F. Supports application projects only

Correct Answer: BDE

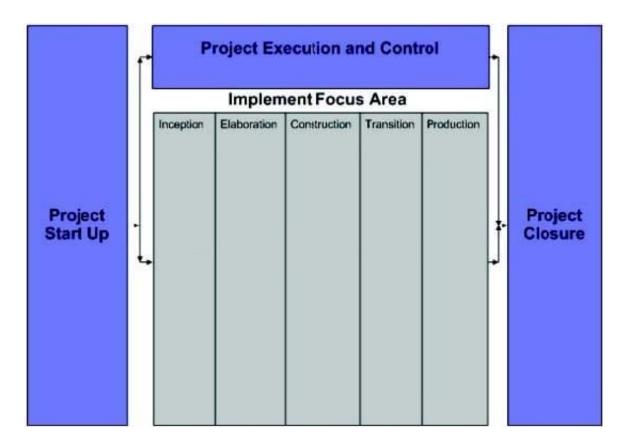
Note: *The Manage focus area is organized into 13 processes: Bid Transition Scope Management Financial Management Work Management Risk Management Issue and Problem Management Staff Management Communication Management Quality Management Configuration Management Infrastructure Management Procurement Management Organizational Change Management Collectively, these processes form a comprehensive set of tasks required to manage Oracle- based development and implementation projects. Every project includes most, if not all, of these processes, whether they are the responsibility of a consulting organization, a client organization, or a third party.

QUESTION 3

At the end of iteration phase, during Project Execution and Control, which three key tasks should be conducted?

- A. QM.050 Perform Quality Assurance
- B. WM.050 ManageApprovals
- C. CMM.030 Manage Project Team Communication
- D. PKM.020 Conduct Baseline Risk Assessment
- E. SM.060 Close Scope management
- F. PKM.060 Conduct Post-Production Risk Assessment
- G. OCHM.040 Establish Follow-Up process
- Correct Answer: ABC

Note:



Incorrect:

Not D: Belongs to project start up-

Not E: Belongs to project closure.

Not F: Belongs to project closure.

Not G: Belongs to project closure.

QUESTION 4

Earned value is a technique to report project status using which three variables?

- A. EV ?Earned Value
- B. PV ?Planned Value
- C. AC ?Actual Cost
- D. PC ?Planned Cost
- E. EC ?Earned Cost
- Correct Answer: ABC

EV -earned value, estimated value of work done. PV -planned value, estimated value of planned work AC -actual cost, what you paid

QUESTION 5

Select the OUM Implement process in which you develop the system through a number of iterative steps.

- A. Business Requirements
- B. Design
- C. Implementation
- D. Technical Architecture

Correct Answer: C

Implementation Through a number of steps, mostly iterative, the final application is developed within the Implementation process. The results from the Design process are used to implement the system suchas source code for components, scripts, and executables. During this process, developers also performtesting on software components. Implementation is the main focus of the Construction phase, but itstarts early in the Elaboration phase in order to implement the architecture baseline (trial architectureand prototype). During Transition, it occurs in order to handle any defects or bugs discovered whiletesting and releasing the system. The main work product of this process is the final iteration build that is ready to be tested.

Note: *OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback.

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