

1Z0-466^{Q&As}

Project Lifecycle Management Essentials

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QUESTION 1

What is true about planning a project in OUM Manage?

- A. All tasks are executed to the same degree during the Project Execution and Control phase.
- B. There is no distinction between executing and controlling the project and executing and controlling an iteration/phase.
- C. The project plan that is established in the Project Startup phase details each task through the end of the project.
- D. Manage tasks are not included in the project work plan.

Correct Answer: B

Note: Iterative and Incremental OUM recognizes the advantages of an iterative and incremental approach to development and deployment of information systems. Any of the tasks within OUM may be iterated. Whether or not to iterate, as well as the number of iterations, varies. Tasks may be iterated to increase quality of the work products to a desired level, to add sufficient level of detail, or to refine and expand the work products on the basis of user feedback

QUESTION 2

Identify the three functions that OUM Manage performs.

- A. provides training on project management basics
- B. Facilitates, supports, and standardizes the program or project management process.
- C. Documents standard operating procedures
- D. Provides a standard framework and reference guide
- E. Supports both projects and programs
- F. Supports application projects only

Correct Answer: BDE

Note: *The Manage focus area is organized into 13 processes: Bid Transition Scope Management Financial Management Work Management Risk Management Issue and Problem Management Staff Management Communication Management Quality Management Configuration Management Infrastructure Management Procurement Management Organizational Change Management Collectively, these processes form a comprehensive set of tasks required to manage Oracle- based development and implementation projects. Every project includes most, if not all, of these processes, whether they are the responsibility of a consulting organization, a client organization, or a third party.

QUESTION 3

What is true about the Work Management Plan?

- A. It outlines the major milestones of the project.

- B. It is a document produced during the contract process.
- C. It documents the strategy, control processes, and policies that are used to manage, support, and implement the work during the project.
- D. It is produced by the Configuration Management team.
- E. It defines the competencies of the project team.

Correct Answer: C

Note:

*The purpose of the Work Management Plan is to establish procedures for defining, monitoring, and directing all work performed on the project.

*The Work Management Plan should clearly state the procedures for defining, documenting, gaining agreement on, and communicating the project's work plan and the processes to be used for which the plan would be executed and controlled.

The project work plan is the hub of project management as it denotes all activities that the team will be participating in within the project's scope, objectives, and approach and it provides a repository of data that the project manager can utilize to manage the project to plan. Processes that would be used for work plan execution and control would include the following:

- ?eveloping the Baseline Project Work Plan
- ?ontrolling the Work Plan through the life cycle of the project.
- ?xecuting the Work Plan
- ?anaging Team Work?anaging Team Time

QUESTION 4

Select three objectives of the OUM Envision phase.

- A. Staff the project.
- B. Provide the vision for one or more projects in order to achieve a focused set of business objectives.
- C. Identify areas of project risk and develop mitigation strategies.
- D. Establish or bolster broad set of enterprise IT processes that are to be continued.
- E. Configure an application.
- F. Define an enterprise "strategy" on such topics as Governance, Business Intelligence, or Business Process Improvements prior to an OUM project that supports implementation specific technology in these areas.

Correct Answer: BDF

Note: The Envision focus area is organized into six processes: Envision Roadmap Enterprise Business Analysis Organizational Change Management Enterprise Architecture IT Portfolio Management Governance The Envision focus area extends OUM's capabilities beyond implementation and management of IT projects into the realm of vision and strategy. It is not likely that all of Envision's processes and tasks will be executed within any single enterprise, nor is it likely that Envision will ever contain an exhaustive set of enterprise level processes. Rather, Envision should serve as a framework that can be scaled to suit the needs of a particular enterprise.

QUESTION 5

In OUM Manage, what is true about Organizational Change Management process?

- A. It is only a concern of a client.
- B. It feeds the risk management process and communication process and is only handled by third parties.
- C. It feeds the communication process and risk management process and should be considered when training end-users.
- D. It is handled by third parties.

Correct Answer: C

Note: *Organizational Change Management This process starts at the strategic level and then identifies challenges of the implementations in order to design the systems that allow lowering the risk. Identifying the change requirements from the beginning of the project would help organization to manage it effectively.

*The Manage focus area is organized into 13 processes including the Organizational Change Management process: The objective of the Organizational Change Management process is to be aware of the Client's Organizational Change Management Strategy and to effectively create a Change and Communication Plan that addresses this strategy. The goal is to create the change momentum needed to increase buy-in and reduce resistance - thus reducing productivity losses.

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